



2014 Village of Fruitvale Annual Report





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Message from the Mayor



Dear Fruitvale Residents,

It is my pleasure to present to you the Village of Fruitvale 2014 Annual Report.

My first term as Mayor was a great experience. I would like to take this opportunity to thank all of you for your support and I am looking forward to the next four years of my second term. I have sincerely enjoyed meeting and working with so many high quality groups and individuals over the last six and a half years as Councillor and then Mayor of our amazing little Village.

2014 was another productive year for the Village of Fruitvale. Numerous betterments were completed and are noted in the following report; some of our key accomplishments are summarized below:

- Pre-design for the Sewage Treatment Plant upgrades were essentially completed and construction is scheduled to begin in 2015;
- A joint project with FortisBC allowed for the installation of more efficient lighting along Columbia Gardens Road, which improved safety for pedestrians and motorists and also yielded cost savings;
- A Micro-Paving pilot project was carried out on one kilometre of Columbia Gardens Road;
- Drainage enhancements to Mackay Lane were complete; and
- A partnership with the provincial Ministry of Transportation and Infrastructure allowed the Village to complete intersection and drainage improvements at Columbia Gardens Road and Highway 3B (Main Street).

We continue to partner with the Beaver Valley Recreation Service to fund our Seniors' Coordinator to program the Age Friendly events which benefit Seniors throughout Fruitvale and the entire Beaver Valley. Columbia Basin Trust supported the BV Youth Club again this year, which gained significant momentum with the appointment of a new Youth Coordinator.

We are thankful for our hard working and committed volunteers and the generous financial support we receive from local, provincial and federal governments, businesses, foundations, corporations and the public which allow us to provide many annual community events. Without this continued support we would be unable to leverage the funds and resources necessary to maintain the quality of life we all enjoy.

2014 was not without challenges. The Beaver Valley Recreation Committee made a decision not to renew the expired recreation agreement with the City of Trail. The decision created much concern and controversy. Although not perfect, a successful reimbursement program was created to minimize the impact on our community members. We continue to work diligently toward finding the best affordable solution for Beaver Valley taxpayers. This issue continues to be a major focus for Village Council along with our Beaver Valley Recreation Service partners in Montrose and RDKB Area A.

The Trail Residency Program (TRP) and several other regional issues appeared to dampen the relationships between local governments in our region in 2014. Fortunately, it has also resulted in a renewed focus by many area politicians and residents to work toward solutions that benefit all stakeholders. "Regional Collaboration" was the major position taken during the 2014 election campaigns throughout our region.

Two recent, very good examples of collaboration are the Beaver Valley Amalgamation Study (Montrose, Fruitvale & RDKB Electoral Area A), and the Liquid Waste Management Plan. Substantial efforts were put into researching these possibilities and the likely effects, costs, benefits or disadvantages for the Village. Through collaboration with our municipal partners in the area, it was determined that amalgamation would have negative financial impacts for the rural areas but a benefit for Fruitvale and Montrose. This negated the outcome, even though all parties collaborated in the study. With the RDKB Liquid Waste Management Plan, it was determined that moving forward would have negative impacts for the Village of Fruitvale, therefore the collaboration did not lead to a joint outcome.

Collaboration does not mean one party continually takes what they want and casually ignores the things that matter to the other. A partnership that is one-sided is **not** a true partnership. If the result is one-sided and not in everyone's best interest, we may choose not to enter into an agreement. By working together, partners can develop a solution that doesn't require either partner to sacrifice or give something up. Both partners need to create and thus, both own the solution.

"Regional Collaboration" must not become the new catchphrase, it must represent meaningful actions.

Continued...



Message from the Mayor



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Fruitvale Council is committed to collaborating, and participating in partnering projects when the benefits are evident to our taxpayers. We recently developed guidelines for how a collaborative process should work to benefit our community. At our 2015-2018 Strategic Planning sessions we came up with the following definition of collaboration: "Collaboration describes the intent to work together to achieve mutually beneficial goals/objectives. It describes the nature of the process—it does not prescribe the outcome, which may end with win/win results, but may also not end with a positive outcome for both parties."

We remain committed to the Values and Principles presented on the following pages and strive to maintain the wonderful lifestyle we enjoy in our community. I encourage you to read the following report, which gives the highlights of the Village's plans and programs. I also encourage you to browse through our website and follow our Facebook page where you will find information regarding Council and Village functions and relevant updates/photos of the happenings in Fruitvale.

In closing, it has been a privilege and honour to serve as your Mayor. If at any time, I can be of any assistance, please feel free to contact me or any Council or staff member listed below you're your questions or comments about the Village of Fruitvale.

Yours truly,
Patricia Cecchini, Mayor

Mayor Patricia Cecchini

mayor@village.fruitvale.bc.ca

(250) 367-7691

- Personnel Committee—Chair
- Community Impact (Waneta Project)
- South Columbia Mayors & RDKB Directors Committee/Highway 3 Coalition
- K'tunaxa Kinbasket Treaty Advisory Committee
- Lower Columbia Initiatives Corporation (LCIC)
- Regional District of Kootenay Boundary (RDKB) —Director, WKBRRegional Hospital District Board—Alternate
- RDKB—Utilities Committee (for Beaver Valley Water Service) —Chair, East End Services Committee, BV Recreation, Parks & Trails Committee, Protective Services Committee, Environmental Committee, Policy, Executive & Personnel Committee, Finance Committee, Solid Waste Management Plan Steering & Monitoring Committee

Council Contact Information:

Councillor Bert Kniss

b.kniss@telus.net

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Councillor Tabatha Webber

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Councillor Steve Morissette

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Councillor James Ellison

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Council Committee Appointments

Responsibilities:

- To communicate and coordinate with other bodies, and keep Council informed;
- To receive and/or initiate comments and suggestions on relevant issues;
- To respond with recommendations, referral, and/or communication;
- To propose appropriate policy; and
- To report to Council.



Councillor James Ellison

- Chamber of Commerce
- Trails
- Spirit Events

Councillor Bert Kniss

- Finance & Budget Committee—Chair
- Affordable Housing Society Liaison
- May Days Liaison
- Heritage, Culture, Arts & Literacy Portfolio
- Spirit Events

Councillor Steve Morissette

- Finance & Budget Committee
- Personnel Committee
- Lower Columbia Community Development Team (LCCDT)/(LCCDT Tourism Committee
- Spirit Events

Councillor Tabatha Webber

- RDKB—Alternate Director
- Personnel Committee
- West Kootenay Boundary Regional Hospital District Board— Director
- Fruitvale Elementary PAC Liaison
- Youth Engagement Liaison
- Spirit Events

THE HEART OF THE BEAVER VALLEY

"WHERE COMMUNITY SPIRIT IS OUR LIFESTYLE"

VISION

The Village of Fruitvale will be a visually appealing, well-designed, warm-hearted, family-oriented community where residents of all ages can feel safe, and where lifestyle is enriched by common access to cultural, recreational and life services. Fruitvale recognizes that natural resources are finite, and will strive to develop the community in a sustainable and responsible manner.

MISSION

To provide good community services to the individual and family

VALUES

- Demonstrate fiscal responsibility
- Put people first with respect for the Community
- Provide open, honest and ethical response to the needs of our citizens
 - Create positive partnerships
 - Adapt to the changing needs of our Community
- Encourage initiative, communication and teamwork
 - Enable quality performance and improvements
- Provide a work environment focusing on safety, respect and empowerment for employees
- Promote an environmentally responsible community
 - Encourage innovation



WHERE COMMUNITY SPIRIT IS OUR LIFESTYLE

GUIDING PRINCIPLES

Quality of Life:

* Maintain a small town community feel to Fruitvale even as it grows towards 3,000 or more people. * Create a strong Village Centre that will become the "heart" of Fruitvale. * Promote a pedestrian friendly community that will encourage walking throughout Fruitvale. * Improve the aesthetic appeal of the community in both public and private properties. * Encourage diversity in shopping and amenities. * Promote a safe and secure environment for all to enjoy. * Assist volunteer groups. * Foster the growth of art and culture in Fruitvale. * Incorporate age friendly policies throughout the Official Community Plan

Housing:

* Encourage a variety of housing options to support a cross-section of the demographics. * Increase the amount of affordable housing options available to young families, seniors and the needy. * Increase density and forms of housing that respect efficient development and community sustainability

Natural Environment:

* Maintain the natural beauty in and around Fruitvale. * Enhance and protect the Beaver Creek corridor. * Protect the integrity of the community watershed. * Protect the integrity of the water quality. * Ensure refuse is managed

Recreation, Trails, and Open Space:

* Provide an adequate supply of parks for passive and active play. * Develop a connecting trails network. * Continue the expansion of the sidewalk network

Transportation & Infrastructure:

* Plan and provide for cost effective infrastructure upgrades. * Improve road maintenance. * Enhance the public transit system. * Expand the sanitary sewer system and storm water system. * Ensure drinking water quality. * Provide for multi-use trails and urban sidewalk system

Food & Agriculture:

* Encourage farmers' markets promoting fresh food products. * Support opportunities to purchase local food. * Protect agriculture industry and support production at any scale suitable for the urban environment

Energy & Greenhouse Gas:

* Promote energy conservation. * Promote air quality improvements

Local Economy:

* Continue to manage growth of the community's housing stock and commercial services. * Develop a community economic development strategy in keeping with sustainable growth and capacity. * Support local business retention and enhancement, recruit new commercial development and employment generators. * Continue with the Village Centre revitalization. * Promote tourism development that is based on the draw of the natural beauty of the area, outdoor recreation, sports and local events and festivities

Planning Services



Planning services encompass a wide range of activities; from short range, immediate projects such as walking paths to long range future land use and development such as the Official Community Plan. Planning includes zoning, development permits and variances, subdivisions, strata subdivisions, utility plans for water, sewer and drainage, roads and transportation - both pedestrian and vehicular, parks, playgrounds, playing fields, heritage promotion, riparian/streamside and flood plain protection, boundary extensions, and a host of minor land use and development issues.

Comprehensive Utilities Planning

In 2014, the primary focus with the Sewage Treatment Plant upgrade was to undertake the preliminary design stage. The draft preliminary design was completed in the late fall of 2014, and the report was finalized in early 2015. Modifications were completed on the outfall to ensure that the effluent is released into the creek during periods of low flow, rather than being exposed. General site maintenance was undertaken throughout 2014, and includes the following activities:

- Maintenance and repair of blowers
- Bi-weekly testing of the back-up generator, including the alarm system and automatic switch over procedures
- Inspection and maintenance of lift stations
- Twice annual cleaning of grit chamber, with cleaning of comminutor and bar screens, as required
- Inspection and repair (as required) of aeration lines located above the water level
- Inspection of contact chamber and maintenance, as required
- Removal of vegetation around lagoons and maintenance of access ways, as required.

Zoning, Subdivisions and Land Use

Public Hearings, final amendments and implementation of the Zoning and Development Permit Area bylaws were concluded in 2013 and implemented in 2014.

Parks & Social Planning

In 2014, the Village received funding for trail development and for a heritage themed

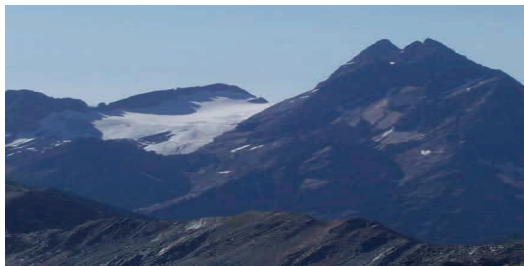
walking path along Eastview Boulevard. The Village is grateful for both public and private donations to assist in the preliminary stages of designing the pathway/greenspace.

The Village is also very excited about developments in the area of social planning. In particular, youth and senior programs are vibrant in Fruitvale. Planning programs for our local seniors and youth received excellent reception in 2014. The Age Friendly Program was again successful in receiving funding and the enthusiasm seen by all participants resulted in the New Horizons from Seniors funds carried forward from 2013 fully prescribed. Also, in partnership with the Beaver Valley Blooming Society (BVBS), a Columbia Basin Trust (CBT) Community Initiative grant was received to help offset extremely well attended monthly seniors' luncheons. The community garden built in 2013 was alive and well for another year and several senior's capitalized on this opportunity.

The BV Youth Program funded by CBT completed the third of a four year youth development program. A new Coordinator was hired who is extremely energetic and has developed a commendable relationship with the youth. Subsequently, in 2015 the Village received another term of funding (\$100,000 over 4 years). The Village is proud of the contribution this program makes to the community and certain there will be continued positive, constructive and rewarding experiences for the youth involved.

In January of 2014, the Village contributed to and hosted a Community Health conversation reaching out to the residents of all ages of the Beaver Valley. This forum ran as an open spectrum regarding health issues for discussion.

Corporate Climate Action



The Village of Fruitvale is responding to local and global environmental concerns and making climate change adaption a priority. The Village is a signatory to the BC Climate Action Charter, pledging to become carbon neutral. The Village also signed the Columbia Basin Water Smart Charter pledging to reduce domestic water consumption Basin-wide by 20% by 2015.

What exactly are carbon neutral operations?

Carbon neutral means the Village will reduce greenhouse gas (GHG) emissions as much as possible, and will offset remaining emissions by investing in projects such as renewable energy, energy efficiency and reforestation.

The Province of B.C. has set up the Pacific Carbon Trust for this purpose; to identify GHG offset projects in B.C.

In addition to becoming carbon neutral, the B.C. Climate Action Charter sets the following goals:

- To develop strategies and take actions aimed at reducing GHG emissions
- To remove barriers such as existing policies and procedures that impede taking action on climate change
- To encourage infrastructure and a built environment that supports economic and social needs while minimizing environmental impacts.

Reducing energy consumption in the Village's major facilities and reducing the fuel consumption of our fleet were identified as highest priorities. The Village's major facilities, including the Fruitvale Memorial Centre and Public Works Shop are responsible for 45 percent of GHG emissions. The Village's fleet produces 55 percent of GHG emissions.

In 2014, the Village's corporate GHG emissions held steady to 2013 levels with 103 tonnes of CO2 emissions.

The Village remains classed as "working towards carbon neutrality" with amounts dedicated to carbon neutral reserves for future energy conscious projects.

The Village of Fruitvale is proud to be taking these important steps toward protecting our environment for our citizens and future generations.

The RDKB Beaver Valley Water Service Vision, Plan and Goals

A few of the five, ten and twenty-five year goals of the Beaver

Valley Water Service (as of 2011 include):

Five Years

- To achieve 25% volume reduction in water consumption
- To develop a water leak detection plan
- To explore the feasibility of a metered system
- To promote a well engaged, educated and accepting community

Ten Years

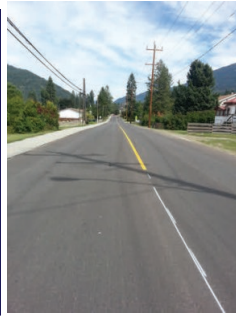
- To achieve 90% water accountability
- To develop a source expansion plan (funding, access, etc.)
- To finalize infrastructure replacement program

Twenty-five Years

- To service a potential 30% increase in population
- To have a development cost reserve of \$1.35M (based on an estimated 30% population growth over twenty-five years)
- To bring a new water source online as and when required

As part of the ongoing plans to reach these goals, in 2013 a Kelly Creek hydrology study was performed, a meter implementation study was carried out in 2014 and a Columbia Basin Trust funded source protection study will be completed in 2015.

Operational Services



It has been said that Public Works is the “Heart of the Community” and that Public Works employees are our “unsung heroes.” The Village of Fruitvale Public Works Department is a small, extremely dedicated and efficient team. The team consists of 1 labourer (2 in summer with the addition of a temporary worker), 3 municipal maintenance workers, 1 lead hand, a water treatment foreman, and a public works foreman.

The following is a list of areas where regular annual maintenance is performed:

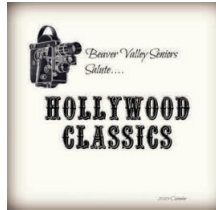
- Water Systems
 - Treatment & Distribution
- Storm Sewer System
- Equipment Maintenance
- Sidewalks & Bridges
- Signs & Traffic Control
- Sweeping & Dust Control
- Parks and Irrigation
- Sanitary Sewer Systems
 - Collection & Treatment
- Water & Sewer Connections
- Building & Facilities Maintenance
- Roads & Streets
- Cemetery Maintenance & Interments
- Planning & Budgeting
- Education, Training and Safety

In 2014, the capital works program included micro-paving of one kilometer of Columbia Gardens Road between Tamarac Avenue and Creekside Park. This process of pavement preservation is new to the Village and can only be utilized in longer flat sections of road. It is significantly more economical and will add to the useful life of one of our main collector streets. Other large capital projects in 2014 were the continuation of the expansion of the Fruitvale Memorial Cemetery with the installation of two new columbariums, and an overhaul of the storage area at the back of the cemetery.

Improvements this year at our recreational facilities included an upgraded sound system at the community hall, new shutters and interior improvements at the Haines Park concession and enhancement of the Lewis Park infield. Much needed augmentation of the grading at MacKay Avenue, upgrades to the street lights along Columbia Gardens Road in collaboration with FortisBC and enhancements to the intersection at Columbia Gardens Road and Main Street (Highway 3B) in collaboration with the Ministry of Transportation and Infrastructure were some of the other projects undertaken in 2014. The Village also continues the practice of providing good quality equipment to ensure that the work program is carried out in an effective and efficient manner. To this end, considerable time and effort was spent throughout 2014 to negotiate the procurement of a new 2016 garbage truck which the Village will take possession of in 2015.



Community Services



Community Pride:



The first Spirit event of the year was the Winter Carnival hosted by BV Lanes with all proceeds going to Variety-the Children's Charity. It was fun for the whole family! Beaver Valley May Days was a weekend long celebration organized by May Days Society. Activities included parade, fireworks, children's games, slo-pitch tournament, hikes, plenty of food, and much more! Another Spirit event was Canada Day with celebrations made possible by a grant from the Government of Canada. The Remembrance Day Ceremony and community luncheon was very well supported.

Jingle Down Main was the Village's fun kick-off to winter for all ages. Early in December a movie matinee, street vendors, discounted late shopping hours, free hot chocolate, a bonfire and hotdogs from Fruitvale Firefighters, and, of course, a visit from Santa were enjoyed by all.



Age Friendly:

The Beaver Valley Age Friendly program continues to bring senior residents together at monthly luncheons with subject-appropriate guest speakers to enhance awareness of common age-specific issues and opportunities. The program continues with the support of the BV Recreation service and Columbia Basin Trust.

The Age Friendly Steering Committee's vision of keeping community seniors active, aware of age friendly events and services, organizing, promoting and leading an age friendly assessment of the community has been realized.



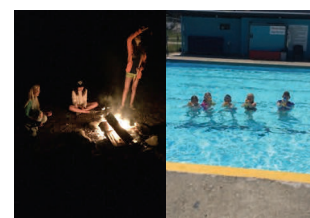
New for 2014 was the creation of BV Middler events; activities geared towards the 55+ demographic.

Community Support:

As in past, the Village granted free rentals and staff support to many groups.

Youth Development:

The CBT Community Directed Youth Fund (CDYF) is a program which supports services for youth ages 12 to 19 by providing sub-regions with \$100,000 over four years to increase activities, opportunities and services for youth in local communities. The Beaver Valley Youth Club flourished in 2014 with our new coordinator, Tammy Gallamore. Youth in grades 6 to 12 held regular meetings, voting on priorities for the use of CDY funds. Self development was encouraged through the Job Readiness and Leadership Programs. Highlights from 2014 were attendance at a CBT Youth Leadership symposium in Nelson in the Fall of 2014, raising funds for a donation to the local Food Bank, art nights, movie nights, outdoor activities and volunteering at many events including Re-



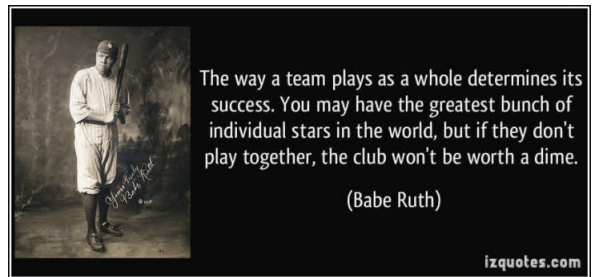
membrance Day, Canada Day and Jingle Down Main.

Fruitvale Memorial Centre:

A great number of social and community events take place in the community hall arranged by local organizations and service groups such as the Lions Club, Rotary International, Community Chest, BV Library, BV Parks and Recreation Services, BV Manor Society, BV Lanes, etc. These events provide for a varied social life for Village residents.

Human Resources

Financial Services



Personnel is a key asset for the Village of Fruitvale. We continue to provide development opportunities for our staff to ensure they are well trained. We were pleased to present four awards in 2014 for service recognition to CAO Cresswell, Executive Assistant Zahn, Maintenance Worker Dunnebacke and Labourer Kyle. Water Treatment II and BCWWA Management Module II were successful certifications in 2014. Environmental Operators Certification Program Continuing Education Units remain a priority to keep our staff at required certification levels.

Council, administration and office staff attended various symposia addressing pertinent topics such as local government legislative leadership, the Columbia River Basin, rural communities and local government administrative/finance updates. These provide essential opportunities to garner knowledge as well as cultivate relationships locally, regionally, provincially and federally. These relationships often lead to funding opportunities that would not have otherwise been achievable. Village staff has the primary responsibility of helping Council lead and manage the Village. The Village is a complex business and has many responsibilities to ensure finances are sound and effectively managed. Other responsibilities include long term financial planning, annual operational and capital budget development, accounting, treasury and cash management as well as all statutory and funding reporting requirements. Purchasing, payments and payroll are coordinated through the administration department as well. Financial staff calculate, levy and collect property taxes, water, sewer and garbage fees, hall rentals, as well as all other payments due to the Village. User and service fees are reviewed regularly as are the permissive tax exceptions. Office staff always endeavor to deliver a high level of customer service while adhering to the extensive regulations and reporting demands from all levels of government accurately and punctually without incurring penalties. For example, there are over 190 payroll regulations alone.

2014 Highlights:

- 2014 civic election
- Social Media Policy passed and Facebook page created
- Secured funding and the contract for purchase of a 2016 garbage truck
- Asset Management research

Looking Forward:

- Strategic Plan for 2015—2019 (Jan/Feb 2015)
- Refine budget to ensure alignment of Council's strategic priorities outlined for 2015-2019
- Research and implement best practices
- Continue both inside and outside staff succession planning for recruitment and replacement



Permissive Tax Exemptions Schedule

The Village continues to support non-profit societies and organizations that benefit the community and Village residents by enhancing the quality of life socially, economically or culturally. This support is provided by permissive tax exemptions for properties used to provide services deemed of benefit to the community.

Bylaw	Name	Roll #	Class	2014 Assessed Value	2014 Municipal Rate	2014 Taxes Village Portion	2014 Taxes Totals
#830, 2011	BV Manor	32.050	Land - 1	189,000	2.71398	\$ 572.94	\$ 2,243.28
			Buildings - 1	850,000	2.71398	\$ 2,306.88	\$ 8,143.78
#830, 2011	Scout Properties	267.000	Land - 8	168,000	2.71398	\$ 515.95	\$ 2,131.28
			Buildings - 6	34,400	5.97076	\$ 205.39	\$ 749.55
#830, 2011	Scout Properties	268.000	Land - 8	168,000	2.71398	\$ 515.95	\$ 2,131.28
			Buildings - 6	137,000	5.97076	\$ 817.99	\$ 2,985.13
#830, 2011	BV Curling Club	288.000	Land - 8	67,700	2.71398	\$ 183.74	\$ 684.57
			Land - 6	67,700	5.97076	\$ 464.22	\$ 1,907.63
			Buildings - 6	532,000	5.97076	\$ 3,176.44	\$ 11,591.88
#831, 2011	Catholic Church	55.012	Land - 8	59,500	2.71398	\$ 221.48	\$ 1,034.15
			Buildings - 8	162,100	2.71398	\$ 439.94	\$ 1,639.12
#834, 2011	Fellowship Church	337.000	Land - 8	67,600	2.71398	\$ 243.47	\$ 1,116.06
			Buildings - 8	164,000	2.71398	\$ 445.09	\$ 1,658.33
#832, 2011	United/Anglican Church	244.099	Land - 8	81,200	2.71398	\$ 280.38	\$ 1,253.58
	Church Hall		Buildings - 8	276,000	2.71398	\$ 749.06	\$ 2,790.85
#833, 2011	United/Anglican Church	244.100	Land - 8	13,100	2.71398	\$ 95.55	\$ 564.96
#830, 2011	South Columbia Search & Rescue	371.110	Land—6	50,400	5.97076	\$ 360.93	\$ 1,530.68
			Buildings—6	74,900	5.97076	\$ 507.21	\$ 1,632.01
Grand Total						\$ 12,102.61	\$ 45,788.05

Note 1

Note 2

Note 1: Land includes General Municipal Rate plus \$110.00 Sewer Parcel Tax

Note 2: Land includes Tax Rates + \$110.00 Sewer Parcel Tax + \$450 Water Parcel Tax

Progress Report on the Performance of the Village of Fruitvale With Respect to the 2011–2014 Strategic Plan

ACTION PLAN DETAILS

Direction/Focus	Action Area	Plan	Indicators	Responsibility	Timeline
Com Identity/Branding	Brainstorming	Does it need additional work	Clear focused idea of brand elements	Council	September 2012
	Elements	Determine what elements to use Indigenous rocks in design "heart" "stockholder" certificates	Plan for areas of use e.g. website, signage, streetscape, communication materials etc. Implementation of brand elements Community acceptance and feedback methods	Council for plan, Staff for presenting implementation ideas Staff Staff	Dependent on Council's budget allocation 2013 and 2014 budget surveys
	Larger Planning Scope	Determine if consultant is needed	Level of work & skill set anticipated will determine direction	Council	February 2013

Direction/Focus	Action Area	Plan	Indicators	Responsibility	Timeline
Com Development/Social Programs and Facilities	Youth	CBT Program	Coordinator hired # of events # of participants Active Youth Council Ongoing funding	CAO/Councillor Reporting through Youth Coord Councillor Prince staff reporting	September 2012 In progress In progress Ongoing March 2013
	Seniors	Age-Friendly Program	Coordinator Hire # of events # of participants Active Steering Com Ongoing funding	CAO Reporting through Seniors' Coord Staff reporting	Done Apr/12 in progress In progress Ongoing January 2013
	Families Support	FAN participation	Community engaged Plan for future	Mayor as rep	Ongoing (external to VoF)
	Recreational Opportunities	BV Lanes sustainability Expand sport court use Heritage Park Trails or walkway expansion	BVRec Subsidy 2 skate rinks BNSF agreement & grant funding Plan for expansion	Mayor PW Coun Webber/CAO Council	Done 2012 Winter 2012 Dec 2013 Dec 2013
	Heritage & Cultural Activities	Canada Day Cultural recognition events Support BVPdO Heritage Society whenever possible	# of events	Council and staff Council and staff Council	Ongoing As opportunities arise
	Inclusive Community	Additional community events (currently May Days support, Canada Day, Jingle Down Main)	# of events		
	Community Amenities	Additional parks, walkways, bike park, bike racks, benches, dog park, improved accesses, sidewalk bump-outs	Improved CCP access Bike racks Streetscape amenities	CAO and staff Through funding and budgeted projects	Summer 2013 through 2014

Progress Report on the Performance of the Village of Fruitvale With Respect to the 2011–2014 Strategic Plan

Direction/Focus	Action Area	Plan	Indicators	Responsibility	Timeline
Com Development/ Governance	Amalgamation	BV Amalgamation study participation	Completion of study	Council	Completed June 2012
			Decision to move to next stage or abandon	Council	Abandoned June 2012
	Shared Services	Identify areas of participation Work with other municipalities	List of possibilities RFPs and report on shared activities and benefits therefrom	CAO	March 2013 Annual Report June 2013

Direction/Focus	Action Area	Plan	Indicators	Responsibility	Timeline
Community Infrastructure Replacement	Sewer	Regional LWMP participation	# of meetings	Director Gray	Ongoing
		Decision on Stage 3 participation	Financial implications and Council decision	Council	Dec 2012
		STP upgrades	Completion of Phase I	PW/CAO/Consultants	March 2014
			Approval of Phase 2	CAO	Oct 2015 if approved funding
	Water	Participation in RDKB function	Meeting attendance	Director Gray, Coun Webber	Ongoing
		Manage BVWS under contract	Contract negotiations	CAO/Dir Gray, Coun Webber	April 2013
	Transportation	Road Assessment Report Update	Report	CAO/consultant	Jan 2014
		Review paving plan annually	Budget deliberations	Council/Staff	Ongoing
		Road surface protection plan	PPPlan	CAO/PWF/EA	August 2013
	Stormwater Planning	Review drainage plan and budget annually	Completion of works	CAO/PWF	Ongoing
	Wildfire Planning	Work in conjunction with RDKB Fire Services	Plan for next phase	CAO/RDKB staff	Unknown
		Develop Wildfire DPA permit regulations	Completion of DPA process in Zoning Bylaw	CAO/Consultant	April 2013

Progress Report on the Performance of the Village of Fruitvale With Respect to the 2011–2014 Strategic Plan

Direction/Focus	Action Area	Plan	Indicators	Responsibility	Timeline
Com Development/ Economic	Marketing Plan	Work with LCCDT Tourism Committee	Signage and tourism materials	Mayor	2012/13
		Work with SC Economic Development LCI	Relocation and recruitment report	Councillor Gray	2012/13/14
		Work with Chamber of Commerce on tourism and local business activities	Chamber events and materials	Councillor Prince	2012/13/14
	BV Middle School	Work with owner to develop use for property	Proposal for development	Council and CAO	Dependent on owner
		Work with owner to maintain property standards	Condition of property	CAO	ongoing
	Business Support	Meet with business owners	# of meetings	Mayor/??/CAO	Dec 2012
		Identify issues	Report	CAO	Feb 2013
		Provide plan for support	Feedback	Businesses	Apr 2013
		Broadband if feasible	Budget	Exec Asst	Apr 2013
		Website exposure	Business page	Off Asst	Jan 2013
		Newsletter exposure	Business article	Off Asst	Jan 2013
		Business signage board	Board location	CAO	June 2013
		BAssn support	3 annual mtgs	Council	Jan 2014
	Housing	Maintain support and inter-action with LCCDT Housing Committee	Continuation of Committee attendance	Councillor Kniss	Ongoing
		Support Affordable Housing proposal	Stage 2 Proposal	LCCDT Housing	March 2013
		Expand housing assistance in Zoning Bylaw	Zoning Bylaw DPAs	CAO/Consultant	April 2013

Summary:

The Village of Fruitvale was very diligent in achieving the goals set out in the 2011–2014 Strategic Plan. The new Council of 2015-2018 is optimistic and excited to continue with this progress and will continue with the determination to realize the new strategic directions outlined in the Village of Fruitvale 2015–2018 Strategic Plan on A Page.

2015–2018 Strategic Plan on A Page

Where we're going (more detail)

Vision: The Village of Fruitvale will be a visually appealing, well-designed, warm-hearted, family-oriented community where residents of all ages can feel safe, and where lifestyle is enriched by common access to cultural, recreational and life services. Fruitvale recognizes that natural resources are finite, and will strive to develop the community in a sustainable and responsible manner.

Infrastructure (OCP section 5, 11 and 14)	Land Use and Housing (OCP section 6, 7, 8)	Protective Services, Education, Health and Food Security (OCP section 10, 12, 15)	Arts, Culture and Recreation (OCP section 13)	Economic Development (OCP section 16)	Natural Environment and Resources (OCP 9)	Governance and Corporate Capacity (OCP Values)
<p>Overall</p> <ul style="list-style-type: none">-Plan and provide for cost effective infrastructure upgrades.-Continue to upgrade and expand municipal services and infrastructure to allow for managed growth and economic development of the Village.-Ensure all utilities are provided for in an efficient, economic and environmentally sensitive manner. <p>Energy/GHG – Reduce energy use and GHG emissions, and promote air quality improvements and energy conservation.</p> <p>Transportation – Maintain roads, reduce vehicle dependency, enhance public transit, and create a pedestrian friendly community that includes multi-use trails and urban sidewalk system.</p> <p>Water System</p> <ul style="list-style-type: none">-Protect the environment and public and private property from storm water damage.-Protect the environment and strive to improve treatment of all sanitary sewage.-Expand the sanitary sewer system and storm water system.-Ensure drinking water quality. <p>Communications (new)</p> <ul style="list-style-type: none">Support and promote improvements to communication systems, such that they are up-to-date, affordable and reliable. <p>Materials and Waste (new)</p> <ul style="list-style-type: none">Move toward zero waste through responsible purchasing choices and cost-effective waste diversion services that are convenient and affordable for residents.	<p>Development and Growth Management</p> <ul style="list-style-type: none">-Promote managed growth that respects economic efficiency, a reduced ecological footprint and a balance of new development and revitalization of the Village Core.-Promote infill and intensification of all built areas over greenfield development.-Support new land development for residential, commercial, institutional and industrial use. <p>Character</p> <ul style="list-style-type: none">-Maintain a small town character that integrates environmental integrity, social responsibility and protects and enhances community livability, while allowing managed growth and economic development.-Improve the aesthetic appeal of the community in both public and private properties.-Integrate new development into the natural environment through the use of parks, trails and the protection of open space. <p>Housing</p> <ul style="list-style-type: none">-Create diverse housing opportunities for people in different family types, life stages and income levels.-Increase density and forms of housing that respect efficient development and community sustainability.	<p>Overall</p> <ul style="list-style-type: none">-Provide for institutional and community facilities that will support a host of needs for local residents.-Recognize the importance of protective services, education and healthcare for maintaining quality of life. <p>Safety</p> <ul style="list-style-type: none">Promote a safe and secure environment for all to enjoy.-Protect life and property from natural hazards. <p>Age-Friendly</p> <ul style="list-style-type: none">Incorporate age friendly policies throughout the Official Community Plan. <p>Food</p> <ul style="list-style-type: none">-Support opportunities to purchase local food.-Protect agriculture industry and support production at any scale suitable for the urban environment.-Protect and enhance agricultural lands for food security, employment and for use as an urban containment boundary.	<ul style="list-style-type: none">-Support and expand local arts, culture and recreation opportunities.-Ensure the supply of park land, trails systems, walking paths and open spaces meet the current and future needs of Fruitvale residents.-Foster the growth of art and culture in Fruitvale.	<p>Overall</p> <ul style="list-style-type: none">-Create a vibrant local economy that can help Fruitvale sustain itself as an independent community.-Provide employment within Fruitvale to make the community one where residents can work, live and play.-Diversify the community's economy and employment opportunities.-Support local business retention and enhancement, recruit new commercial development and employment generators.-Foster positive business and economic relationships <p>Commercial and Industrial</p> <ul style="list-style-type: none">-Encourage and accommodate clean and sustainable industrial activity within the Village.-Provide a full range of commercial facilities and services for the convenience of residents and visitors and to benefit the local economy.-Maintain and grow public institutional and service facilities that will contribute to local economic development in Fruitvale and area. <p>Village Centre Goals</p> <ul style="list-style-type: none">-Create a Village Centre that will serve as the heart of Fruitvale, focusing on business, institutional and cultural activities.-Continue to enhance the Village Centre/Core area with a mixture of commercial and higher density residential uses.-Ensure aesthetically pleasing commercial areas. <p>Tourism</p> <ul style="list-style-type: none">-Promote tourism development that is based on the draw of the natural beauty of the area, outdoor recreation, sports and local events and festivities.	<ul style="list-style-type: none">-Protect the natural environment and resources of the Fruitvale area.-Maintain the natural beauty in and around Fruitvale.-Enhance and protect the Beaver Creek corridor.-Protect the integrity of the community watershed.-Promote an environmentally responsible Community <p>Corporate Capacity</p> <ul style="list-style-type: none">-Provide a work environment focusing on safety, respect and empowerment for employees-Enable quality performance and improvement-Encourage initiative, communication and teamwork-Encourage innovation-The costs of operating and maintaining amenities and infrastructure are planned for and shared equitably within the community, with assistance from other levels of government.-Staff and Council are skilled, motivated and supported to deliver excellent service to the community.	

Goals

Vision for the Future



All effective action advances a vision. The vision for the Village of Fruitvale held by Mayor and Council includes the following:

- The Village will promote the character of the West Kootenays and maintain and celebrate the diverse legacy of parklands and natural areas.
- The Village will be safe, accessible, open and inclusive, offering homes that are affordable for various levels of income.
- The Village will make available a full complement of infrastructure and a rich array of community amenities to provide a great quality of life for all residents, from infants to seniors.
- The Village will be pedestrian friendly and its transportation system will provide mobility choices.
- The Village will have a prosperous economy that offers jobs and business opportunities for its residents, and the Village will be seen as a destination for culture, arts, education and healthy, active lifestyles in the West Kootenays.
- The Village's government will be seen as a leader in accountability, transparency, communication, openness, effective governance, fiscal responsibility, reliable service delivery, intergovernmental cooperation, and smart growth management.